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Director  
Intelligence Community Staff  
Washington, D.C. 20505

31 December 1985

Lieutenant General Al Gray, USMC  
Commanding General  
Fleet Marine Force Atlantic  
Norfolk, Virginia 23511

Dear General Gray:

Please express my appreciation for a job well done to Major Michael M. Bullen, Member G-2, FMFLANT, in supporting the Future SIGINT Capabilities Study (FSCS) - Phase III on the FSCS Requirements Group and for his contribution to our understanding of future intelligence needs. The FSCS Study will provide a valuable guideline for an investment strategy that will help ensure that the US SIGINT System will remain effective yet affordable into the twenty-first century.

MAJ Bullen personally made a major contribution to the FSCS Phase III Overhead Study in writing a significant portion of the simulation tasks. He displayed a high level of technical expertise and professionalism and should be justly proud of his role in this important study.

Please convey my personal commendation to MAJ Bullen for his exceptional contribution.

Sincerely

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SUBJECT: Letter of Appreciation to Lt Gen Al Gray, USMC Re MAJ Michael Bullen

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